Phase 2 - Option Development

Presentation for the

Huntingdon Area School District



January 15, 2018 Board Meeting

Study Progress

Schedule

(updated 12/21/2017)

| August 15 | - | Notice to Proceed |
|-----------------------------|--|--|
| August 30 - | L | Initial Q&A with Division Staff |
| August 31 - September 18 - | L | Development & Presentation of a Timeline |
| September 13 | _ | Building Walkthroughs |
| September 18 | - | Introduction & Presentation to the School Board |
| | | |
| | ACCUMANTAL STATES OF THE STATE | Phase 1, Data Collection |
| September 18 | - | Development of School Board & Stakeholder Committee |
| September 19 - October 13 - | - | Staff Survey Distribution |
| November 13 | | Review with Board Sub-Committee(5:30) |
| November 20 | and the same of th | Board/Public Presentation (6:30) |
| | 1 | |
| | | Phase 2, Option Development |
| November 20 | | Phase 2, Option Development Stakeholder Input Session: Kickoff (Establishing Goals and reviewing "Common Knowledge") (5:30) |
| November 20 December 6 | | Stakeholder Input Session: Kickoff (Establishing Goals and reviewing "Common Knowledge") (5:30) |
| | MENNOCHICALIO DE RECORDINATION DE LA CONTRACTORIO DE CONTRACTO | Stakeholder Input Session: Kickoff (Establishing Goals and reviewing "Common Knowledge") (5:30) |
| December 6 | | Stakeholder Input Session: Kickoff (Establishing Goals and reviewing "Common Knowledge") (5:30) Stakeholder Input Session: Review of Findings & Initial Options (5:30) |
| December 6 December 20 | | Stakeholder Input Session: Kickoff (Establishing Goals and reviewing "Common Knowledge") (5:30) Stakeholder Input Session: Review of Findings & Initial Options (5:30) Stakeholder Input Session: Option Review (5:30) |

General Observations

From Phase 1

Phase 1 Observations

- Special programs have expanded over time
- Population and enrollment declining from 1,863 to an estimated 1,567 over the next 10 years
- District buildings accommodate
 2,907 regular and special education students
- All facilities in good to excellent condition
- Debt service is being paid off

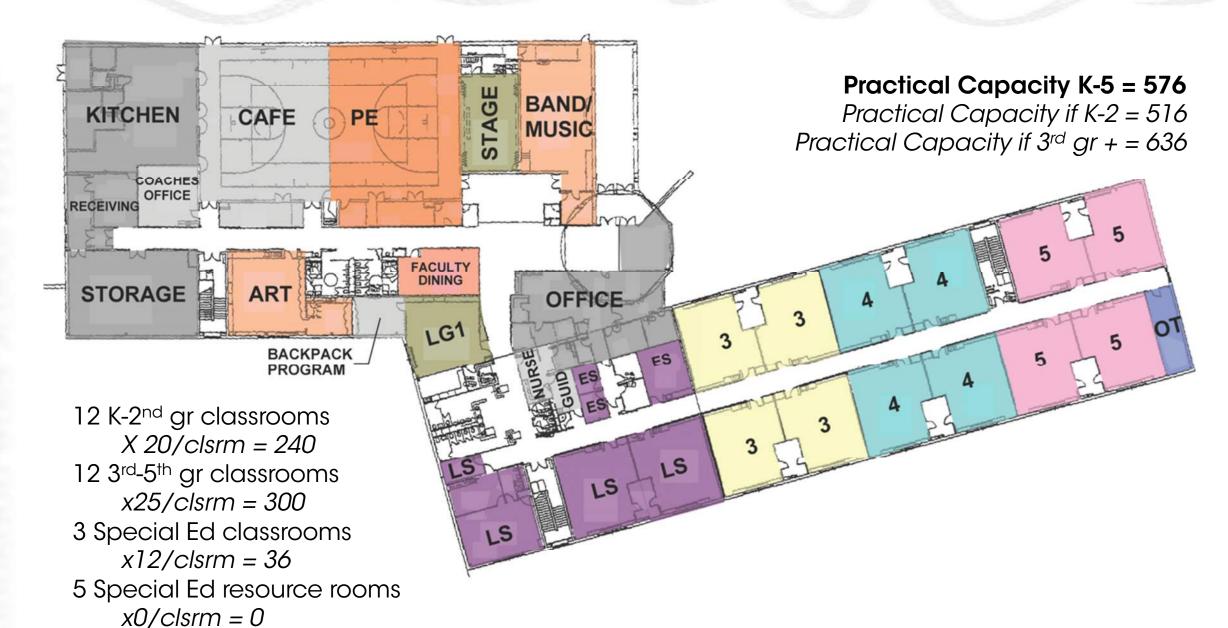
Background Capacity Information

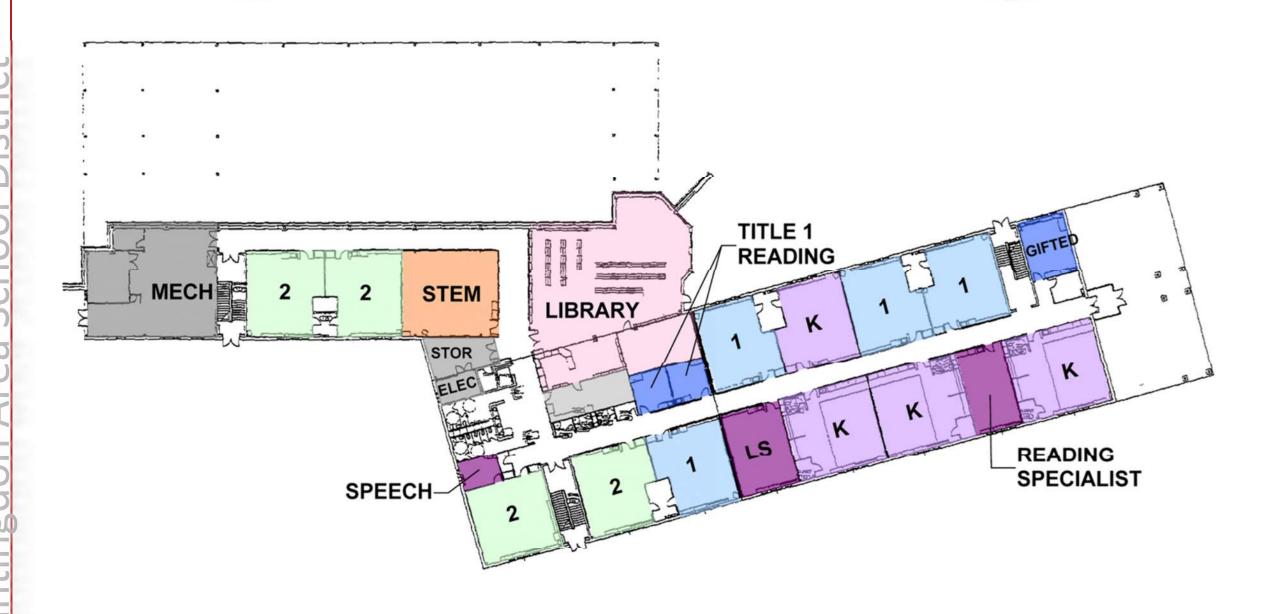
10 K-2nd gr classrooms Practical Capacity K-5 = 450 X 20/clsrm = 200Practical Capacity if K-2 = 400 9 3rd-5th gr classrooms Practical Capacity if 3^{rd} gr + = 500 x25/clsrm = 2251 Title 1 classroom x25/clsrm = 252 Special Ed resource rooms x0/clsrm = 0TITLE TITLE READ PE CAFE EN LIBRARY 000 8 COUNSELING NURSE ART MECH K

Capacity vs. Enrollment Based upon Current Grade Level Structure

| | | Сар | acity * | Public Enrollment | | | |
|-------------------------------|------------|--------------------------------|---------|----------------------------------|-------------------|--------|--|
| Facility Name | Enrollment | PDE Capacity Practical Capacit | | Regular Education / ESL / 504 | Special Education | Gifted | |
| Elementary Schools | 837 | 1,225 | 1,026 | | | | |
| Southside Elementary | 382 | 525 | 450 | 276 | 95 | 11 | |
| Standing Stone Elementary | 455 | 700 | 576 | 363 | 81 | 11 | |
| Middle Schools | 420 | 848 | 717 | | | | |
| Huntingdon Area Middle School | 420 | 848 | 717 | 300 | 91 | 29 | |
| High Schools | 601 | 1,274 | 1,100 | | | | |
| Huntingdon Area High School | 601 | 1,274 | 1,100 | 445 | 123 | 33 | |
| TOTAL | 1,858 | 3,348 | 2,843 | 1,384 | 390 | 84 | |

^{*} MS/HS Capacity shown as net FTE based on 90% utilization due to room scheduling.





Capacity vs. Enrollment Based upon Current Grade Level Structure

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| Facility Name | Enrollment | PDE Capacity Practical Capacity | | Regular Education / ESL / 504 | Special Education | Gifted | |
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| Southside Elementary | 382 | 525 | 450 | 276 | 95 | 11 | |
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^{*} MS/HS Capacity shown as net FTE based on 90% utilization due to room scheduling.

Enrollment Projections (Average of All Methods)

| School Year | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
|-------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|
| 2012/13 | 146 | 159 | 138 | 129 | 142 | 172 | 170 | 158 | 171 | 161 | 151 | 153 | 168 | 2,018 |
| 2013/14 | 150 | 146 | 157 | 141 | 127 | 137 | 175 | 165 | 160 | 176 | 148 | 141 | 147 | 1,970 |
| 2014/15 | 159 | 146 | 150 | 149 | 138 | 129 | 144 | 170 | 162 | 154 | 167 | 149 | 150 | 1,967 |
| 2015/16 | 139 | 148 | 158 | 147 | 151 | 143 | 143 | 131 | 170 | 154 | 153 | 162 | 145 | 1,944 |
| 2016/17 | 123 | 136 | 144 | 160 | 147 | 151 | 145 | 138 | 136 | 172 | 149 | 161 | 161 | 1,923 |
| 2017/18 | 127 | 121 | 129 | 145 | 168 | 150 | 153 | 136 | 132 | 131 | 167 | 144 | 160 | 1,863 |
| 2018/19 | 150 | 114 | 120 | 129 | 147 | 170 | 156 | 145 | 135 | 129 | 127 | 165 | 143 | 1,831 |
| 2019/20 | 134 | 143 | 113 | 120 | 130 | 149 | 176 | 148 | 144 | 133 | 125 | 126 | 164 | 1,805 |
| 2020/21 | 125 | 127 | 142 | 113 | 122 | 132 | 154 | 167 | 147 | 141 | 128 | 124 | 125 | 1,749 |
| 2021/22 | 120 | 119 | 126 | 141 | 115 | 124 | 137 | 146 | 166 | 144 | 137 | 127 | 123 | 1,727 |
| 2022/23 | 129 | 114 | 118 | 126 | 143 | 117 | 128 | 130 | 145 | 163 | 139 | 136 | 127 | 1,716 |
| 2023/24 | 126 | 122 | 113 | 118 | 128 | 145 | 121 | 122 | 129 | 143 | 157 | 138 | 135 | 1,697 |
| 2024/25 | 125 | 119 | 122 | 113 | 120 | 130 | 150 | 114 | 121 | 127 | 138 | 156 | 137 | 1,671 |
| 2025/26 | 125 | 119 | 118 | 121 | 115 | 122 | 135 | 143 | 114 | 118 | 123 | 136 | 155 | 1,643 |
| 2026/27 | 124 | 119 | 118 | 118 | 123 | 117 | 126 | 128 | 142 | 111 | 114 | 121 | 136 | 1,596 |
| 2027/28 | 122 | 117 | 118 | 118 | 120 | 125 | 121 | 120 | 127 | 139 | 107 | 113 | 121 | 1,567 |
| | | | | | | | | | | | | | | |

390 students, or 21 classrooms

399 students, or 17 classrooms

789 students, or 38 classrooms

There are currently 44 RE classrooms

Huntingdon Area Middle School

17 6th-8th gr classrooms x25/clsrm = 425

1 Health classroom

x25/clsrm = 25

1 Pre-K classroom

x20/clsrm = 20

6 Science labs

x20/lab = 120

1 Computer Lab

x20/lab = 20

1 Art classroom

x20/clsrm = 20

1 Music classroom

x20/clsrm = 20

1 STEM classroom

x25/clsrm = 25

Gym

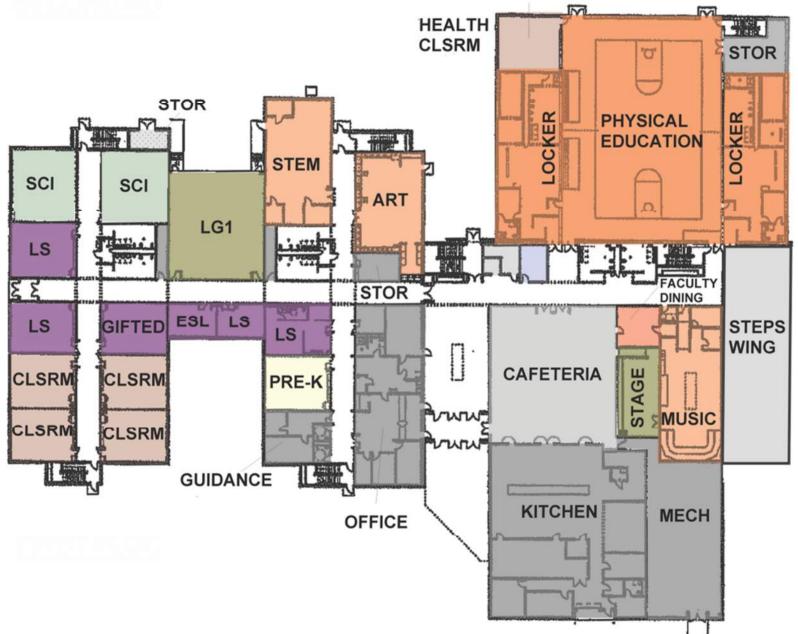
x50/ = 50

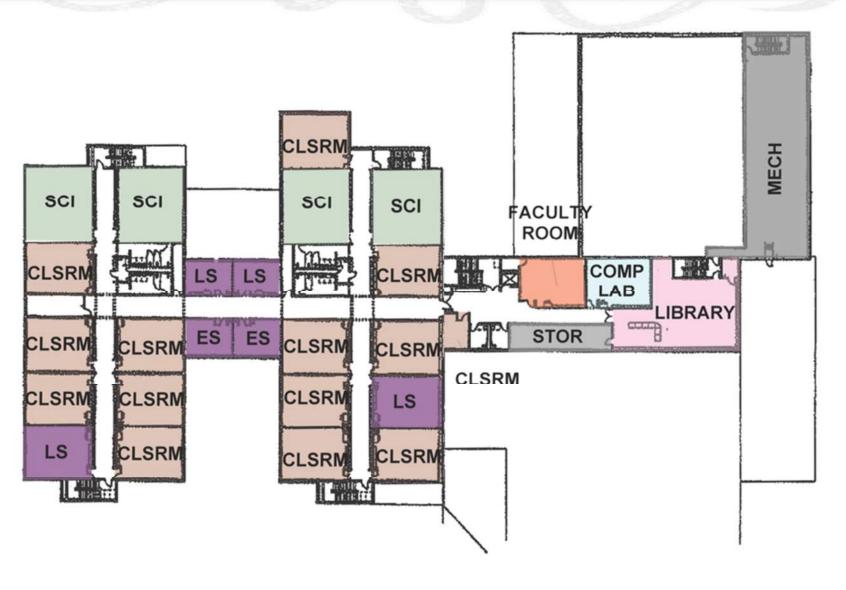
6 Special Ed classrooms

x12/clsrm = 72

6 Special Ed resource rooms

x0/clsrm = 0





Capacity vs. Enrollment Based upon Current Grade Level Structure

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|-------------------------------|------------|---------------------------------|---------|----------------------------------|-------------------|--------|--|
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Enrollment Projections (Average of All Methods)

| School Year | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
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| 2012/13 | 146 | 159 | 138 | 129 | 142 | 172 | 170 | 158 | 171 | 161 | 151 | 153 | 168 | 2,018 |
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| 2015/16 | 139 | 148 | 158 | 147 | 151 | 143 | 143 | 131 | 170 | 154 | 153 | 162 | 145 | 1,944 |
| 2016/17 | 123 | 136 | 144 | 160 | 147 | 151 | 145 | 138 | 136 | 172 | 149 | 161 | 161 | 1,923 |
| 2017/18 | 127 | 121 | 129 | 145 | 168 | 150 | 153 | 136 | 132 | 131 | 167 | 144 | 160 | 1,863 |
| 2018/19 | 150 | 114 | 120 | 129 | 147 | 170 | 156 | 145 | 135 | 129 | 127 | 165 | 143 | 1,831 |
| 2019/20 | 134 | 143 | 113 | 120 | 130 | 149 | 176 | 148 | 144 | 133 | 125 | 126 | 164 | 1,805 |
| 2020/21 | 125 | 127 | 142 | 113 | 122 | 132 | 154 | 167 | 147 | 141 | 128 | 124 | 125 | 1,749 |
| 2021/22 | 120 | 119 | 126 | 141 | 115 | 124 | 137 | 146 | 166 | 144 | 137 | 127 | 123 | 1,727 |
| 2022/23 | 129 | 114 | 118 | 126 | 143 | 117 | 128 | 130 | 145 | 163 | 139 | 136 | 127 | 1,716 |
| 2023/24 | 126 | 122 | 113 | 118 | 128 | 145 | 121 | 122 | 129 | 143 | 157 | 138 | 135 | 1,697 |
| 2024/25 | 125 | 119 | 122 | 113 | 120 | 130 | 150 | 114 | 121 | 127 | 138 | 156 | 137 | 1,671 |
| 2025/26 | 125 | 119 | 118 | 121 | 115 | 122 | 135 | 143 | 114 | 118 | 123 | 136 | 155 | 1,643 |
| 2026/27 | 124 | 119 | 118 | 118 | 123 | 117 | 126 | 128 | 142 | 111 | 114 | 121 | 136 | 1,596 |
| 2027/28 | 122 | 117 | 118 | 118 | 120 | 125 | 121 | 120 | 127 | 139 | 107 | 113 | 121 | 1,567 |

468 students, or 20 classrooms

There are currently 17 RE classrooms and 6 labs

Plus 1 Health and 1 Pre-K

Huntingdon Area High School

24 classrooms

x25/clsrm = 600

1 Head Start classroom

x20/clsrm = 20

5 Science classrooms

x25/clsrm = 125

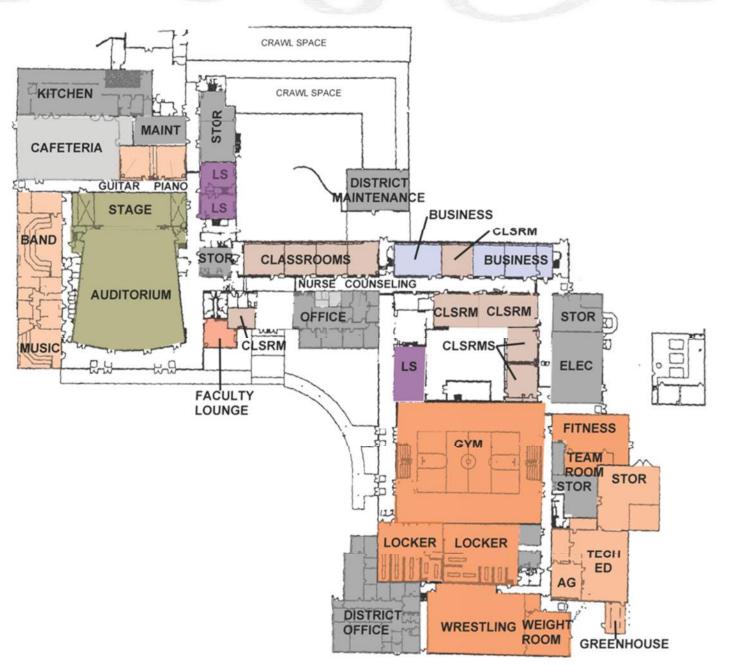
4 Science labs x20/lab = 80

3 Business classrooms x25/clsrm = 75

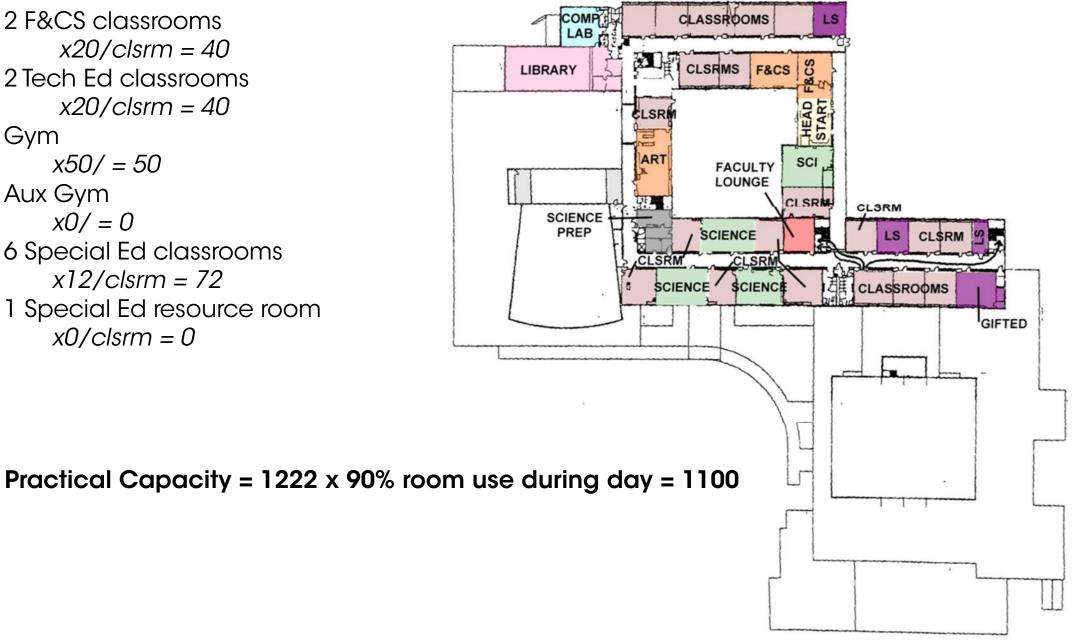
1 Computer Lab x20/lab = 20

1 Art classroom x20/clsrm = 20

4 Music classrooms x20/clsrm = 80



2 F&CS classrooms x20/clsrm = 402 Tech Ed classrooms x20/clsrm = 40Gym x50/ = 50Aux Gym x0/ = 06 Special Ed classrooms x12/clsrm = 721 Special Ed resource room x0/clsrm = 0



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| 2013/14 | 1 | 150 | 146 | 157 | 141 | 127 | 137 | 175 | 165 | 160 | 176 | 148 | 141 | 147 | 1,970 |
| 2014/15 | 1 | 159 | 146 | 150 | 149 | 138 | 129 | 144 | 170 | 162 | 154 | 167 | 149 | 150 | 1,967 |
| 2015/16 | 1 | 139 | 148 | 158 | 147 | 151 | 143 | 143 | 131 | 170 | 154 | 153 | 162 | 145 | 1,944 |
| 2016/17 | 1 | 123 | 136 | 144 | 160 | 147 | 151 | 145 | 138 | 136 | 172 | 149 | 161 | 161 | 1,923 |
| 2017/18 | 1 | 127 | 121 | 129 | 145 | 168 | 150 | 153 | 136 | 132 | 131 | 167 | 144 | 160 | 1,863 |
| 2018/19 | 1 | 150 | 114 | 120 | 129 | 147 | 170 | 156 | 145 | 135 | 129 | 127 | 165 | 143 | 1,831 |
| 2019/20 | 1 | 134 | 143 | 113 | 120 | 130 | 149 | 176 | 148 | 144 | 133 | 125 | 126 | 164 | 1,805 |
| 2020/21 | 1 | 125 | 127 | 142 | 113 | 122 | 132 | 154 | 167 | 147 | 141 | 128 | 124 | 125 | 1,749 |
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| 2027/28 | 1 | 122 | 117 | 118 | 118 | 120 | 125 | 121 | 120 | 127 | 139 | 107 | 113 | 121 | 1,567 |
| | | | | | | | | | | | | | | | |

548 students, or

22-28 classrooms need to be running at one time (classroom need could be reduced to 21-26 because CTC offsite)*

*CTC program enrollment 51 AM students (7:55 -10:45) 41 PM students (11:45 - 2:40) 92 total students for 2017/18, which is close to average annual enrollment.

There are currently more than 40 educational spaces

Plus 1 Head Start

Enrollment Projections (Average of All Methods)

| | ELEM | MIDDLE | HIGH | ELEM | MIDDLE | HIGH | ELEM | MIDDLE | HIGH | ELEM | MIDDLE | HIGH | |
|--------------------|---------|---------|---------|--------|---------|---------|--------|---------|---------|---------|---------|---------|---------|
| School Year | K-5 | 6-8 | 9-12 | K-2 | 3-6 | 7-12 | K-3 | 4-6 | 7-12 | K-4 | 5-8 | 9-12 | K-12 |
| 2015/16 | 886 | 444 | 614 | 445 | 584 | 915 | 592 | 437 | 915 | 743 | 587 | 614 | 1,944 |
| 2016/17 | 861 | 419 | 643 | 403 | 603 | 917 | 563 | 443 | 917 | 710 | 570 | 643 | 1,923 |
| 2017/18 | 840 | 421 | 602 | 377 | 616 | 870 | 522 | 471 | 870 | 690 | 571 | 602 | 1,863 |
| 2018/19 | 831 | 436 | 564 | 385 | 602 | 845 | 514 | 473 | 845 | 661 | 606 | 564 | 1,831 |
| 2019/20 | 789 | 468 | 547 | 390 | 576 | 839 | 510 | 455 | 839 | 641 | 617 | 547 | 1,805 |
| 2020/21 | 762 | 468 | 519 | 394 | 522 | 833 | 508 | 409 | 833 | 630 | 601 | 519 | 1,749 |
| 2021/22 | 746 | 450 | 532 | 365 | 518 | 844 | 506 | 376 | 844 | 622 | 574 | 532 | 1,727 |
| 2022/23 | 747 | 404 | 564 | 361 | 515 | 840 | 487 | 389 | 840 | 630 | 521 | 564 | 1,716 |
| 2023/24 | 752 | 372 | 573 | 361 | 512 | 824 | 479 | 394 | 824 | 607 | 517 | 573 | 1,697 |
| 2024/25 | 729 | 386 | 557 | 366 | 513 | 792 | 479 | 400 | 792 | 599 | 516 | 557 | 1,671 |
| 2025/26 | 720 | 391 | 532 | 362 | 493 | 788 | 483 | 371 | 788 | 598 | 513 | 532 | 1,643 |
| 2026/27 | 718 | 396 | 483 | 360 | 484 | 752 | 478 | 366 | 752 | 601 | 512 | 483 | 1,596 |
| 2027/28 | 720 | 367 | 480 | 357 | 483 | 727 | 475 | 366 | 727 | 595 | 492 | 480 | 1,567 |
| MAX | 831 | 468 | 573 | 394 | 602 | 845 | 514 | 473 | 845 | 661 | 617 | 573 | 1,831 |
| CURRENT + 10.0% | 924 | 463 | 662 | 415 | 678 | 957 | 574 | 518 | 957 | 759 | 628 | 662 | 2,049 |
| GREATER | 924 | 468 | 662 | 415 | 678 | 957 | 574 | 518 | 957 | 759 | 628 | 662 | 2,049 |
| 2017-2028 | - 120 | - 54 | - 122 | - 20 | - 133 | - 143 | - 47 | - 105 | - 143 | - 95 | - 79 | - 122 | - 296 |
| % Change | -14.27% | -12.79% | -20.27% | -5.23% | -21.52% | -16.49% | -9.00% | -22.35% | -16.49% | -13.77% | -13.79% | -20.27% | -15.87% |

Phase 1 Observations

Current Area per Student

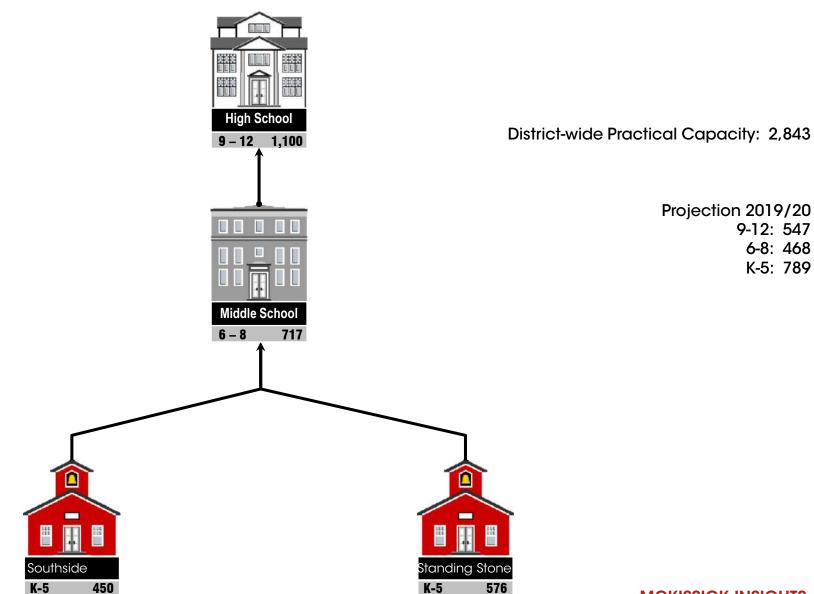
| | Total Area (sf) | Instructional Area (sf) |
|-----------------------------|---|---------------------------------------|
| National Average (CEFPI) | 70-111 sf/ES student 81-154 sf/MS student 102-161 sf/HS student | |
| PlanCon Recommendation | 92 sf/ES student 123 sf/MHS student | 58 sf/ES student 78 sf/MHS student |
| HASD Actual | | |
| Southside ES | 60,271 158 sf/student | 38,119 100 sf/student |
| Standing Stone ES | 78,516 173 sf/student | 51,606 113 sf/student |
| Middle School | 100,849 240 sf/student | 62,899 150 sf/student |
| High School | 141,380 235 sf/student | 89,250 149 sf/student |
| TOTAL | 381,016 sf | 241,874 sf, or <i>63%</i> |
| *based on 9/2017 enrollment | 205 sf/student | 130 sf/student |

Option Development

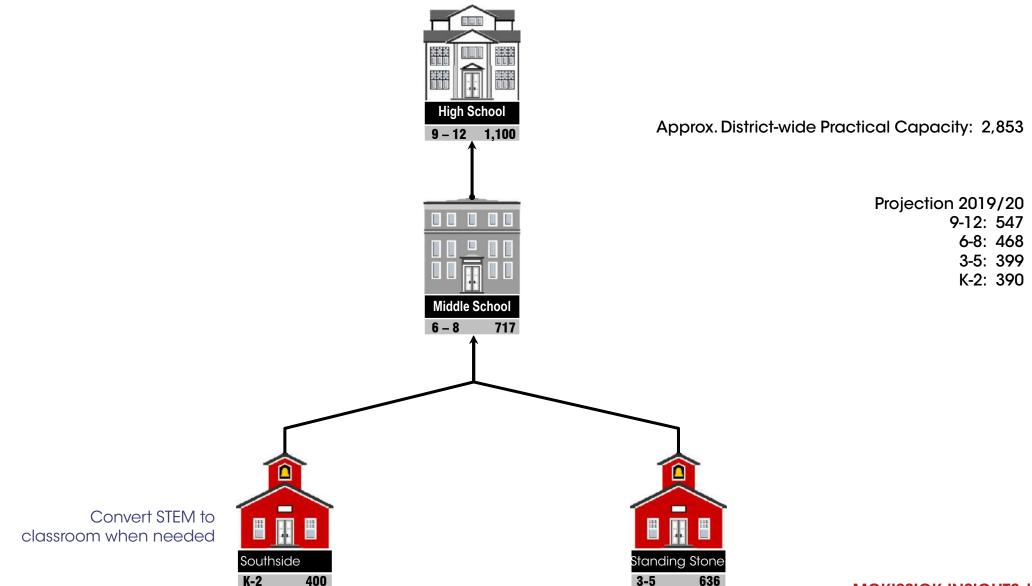
Progression Diagrams

9-12: 547 6-8: 468 K-5: 789

Existing Progression Diagram / Option #1: Status Quo

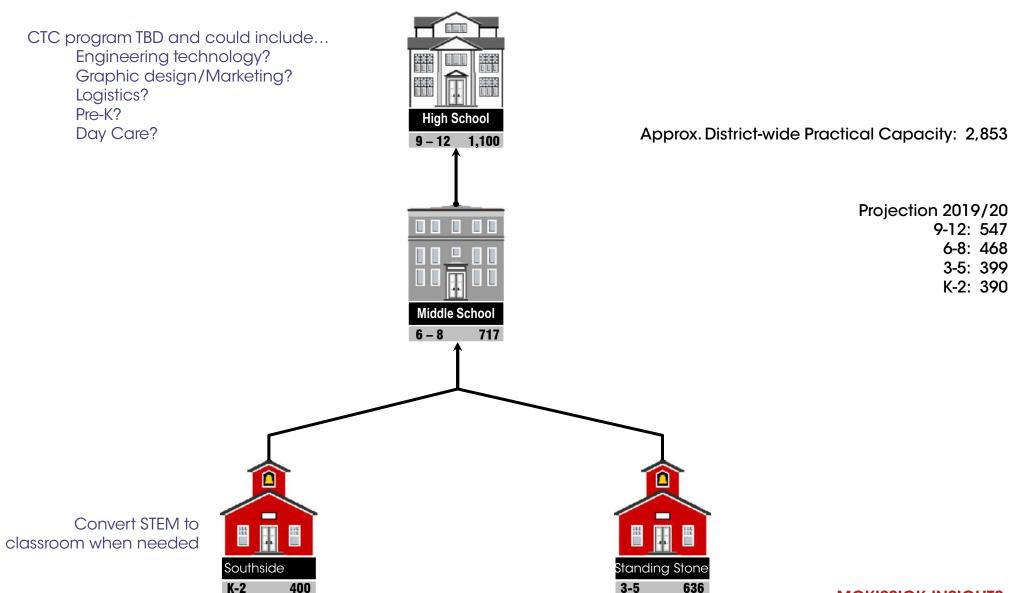


Option #2A: Realign Grades K-2, 3-5, 6-8, 9-12



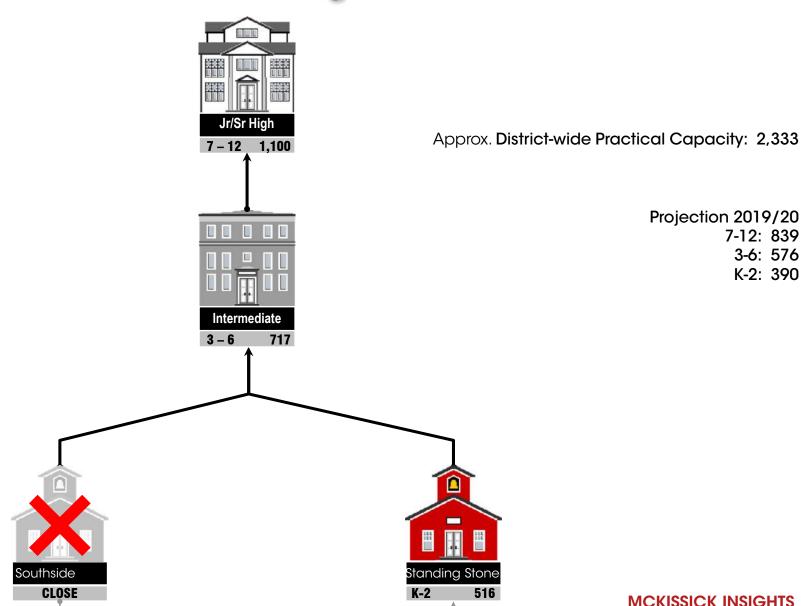
6-8: 468 3-5: 399 K-2: 390

Option #2B: Realign Grades and add CTC to HS



3-6: 576 K-2: 390

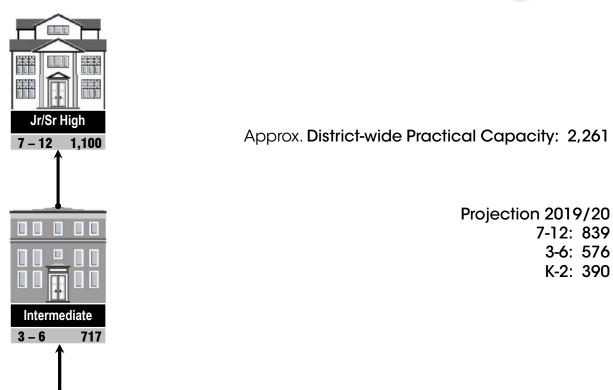
Option #3A: Close Southside and Re-align Grades to K-2, 3-6, 7-12



7-12: 839 3-6: 576 K-2: 390

Option #3B: Close Standing Stone, Add to Southside and Re-align

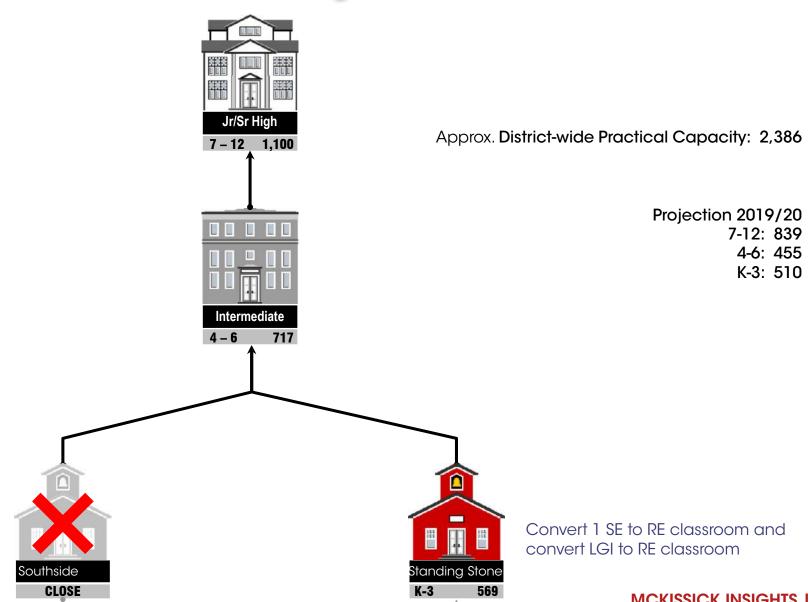
Grades to K-2, 3-6, 7-12



Add 1 RE classroom and 2 SE classrooms



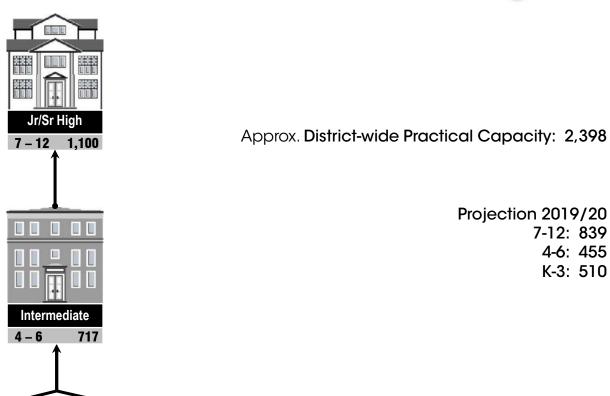
Option #4A: Close Southside and Re-align Grades to K-3, 4-6, 7-12



7-12: 839 4-6: 455 K-3: 510

Option #4B: Close Standing Stone, Add to Southside and Re-align

Grades to K-3, 4-6, 7-12



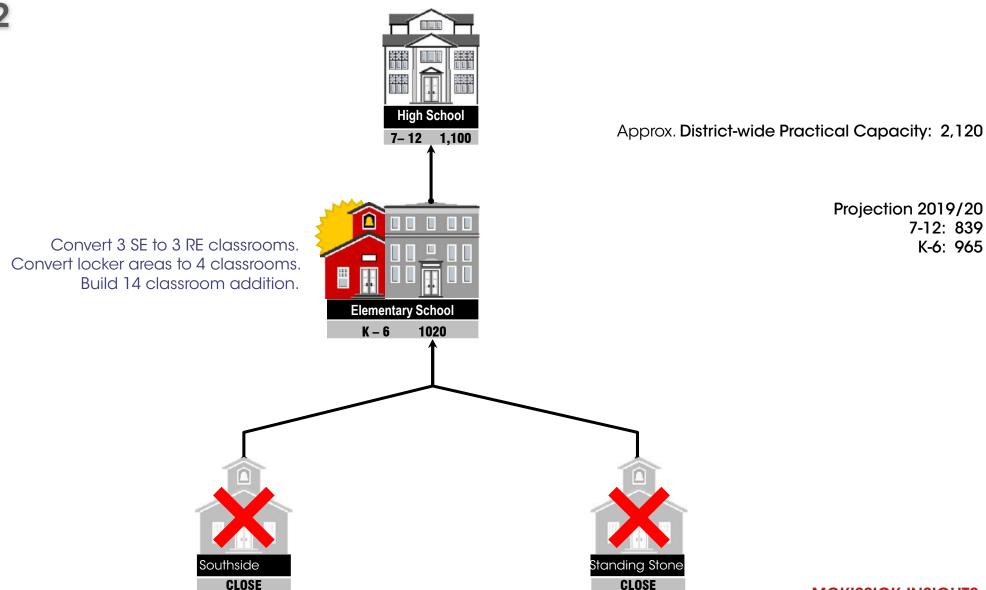
Add 6 RE classrooms and 3 SE classrooms



Option #5: Close Southside and Small Addition to Standing Stone to allow K-4, 5-8, 9-12 Approx. District-wide Practical Capacity: 2,548 9 – 12 1,100 Projection 2019/20 9-12: 547 5-8: 617 Convert area to one additional classroom K-4: 641 and/or use specialty room as a homeroom Middle School 717 Add 8 RE classrooms Standing Stone CLOSE

Option #6A: Close Southside and Standing Stone. Re-align Grades to





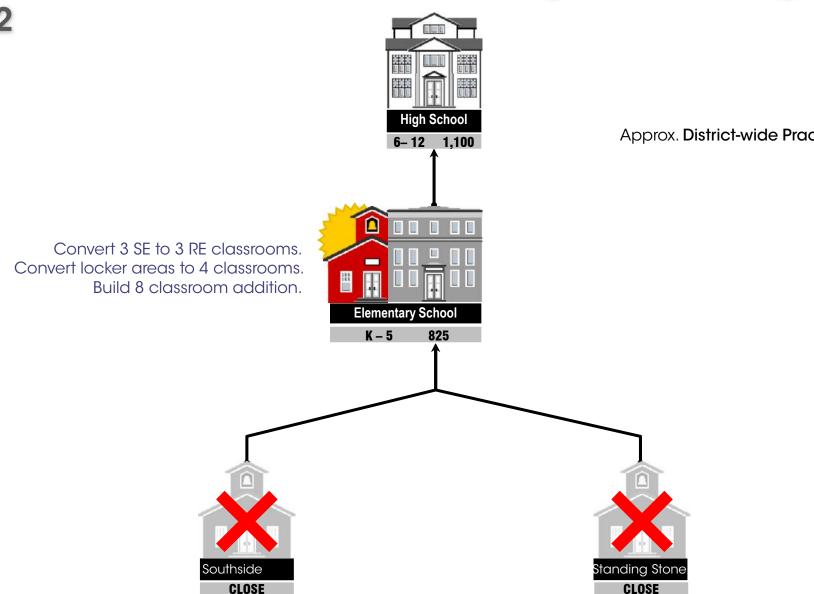
Projection 2019/20

7-12: 839

K-6: 965

Option #6B: Close Southside and Standing Stone. Re-align Grades to

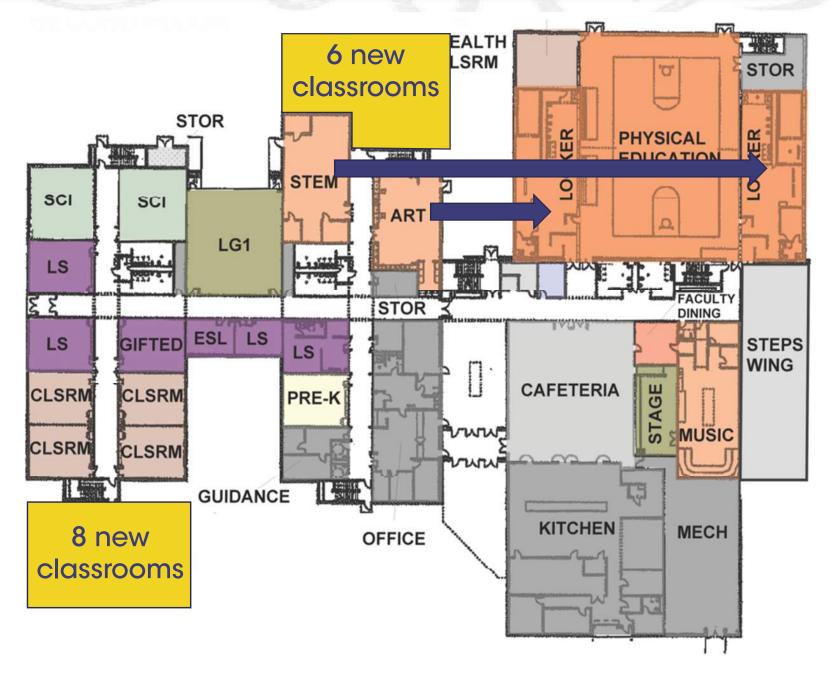


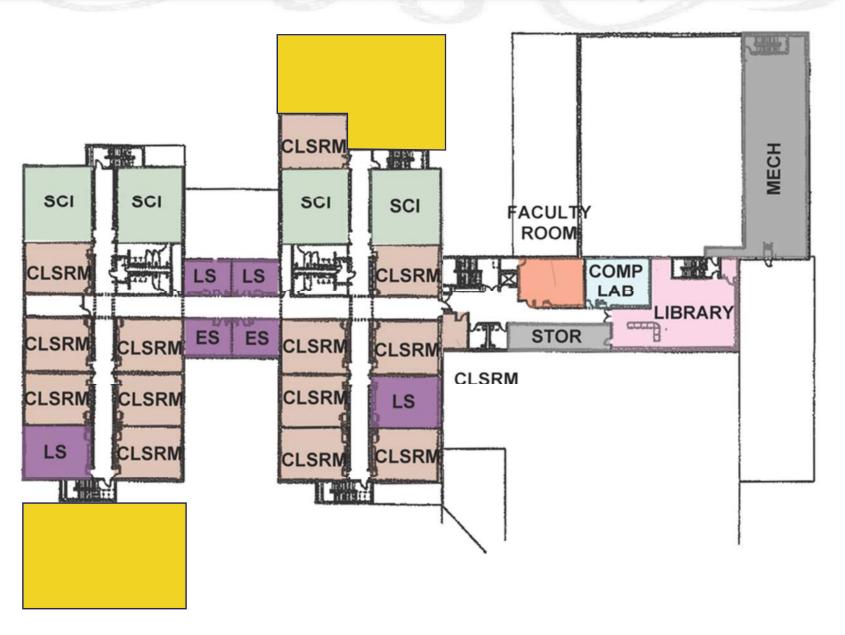


Approx. District-wide Practical Capacity: 1,925

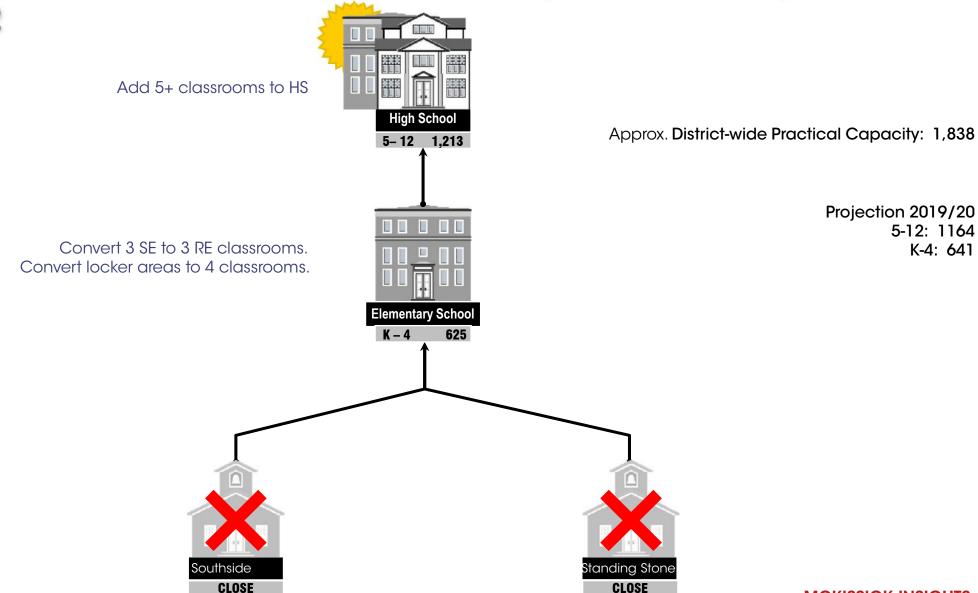
Projection 2019/20 6-12: 1016

K-5: 789

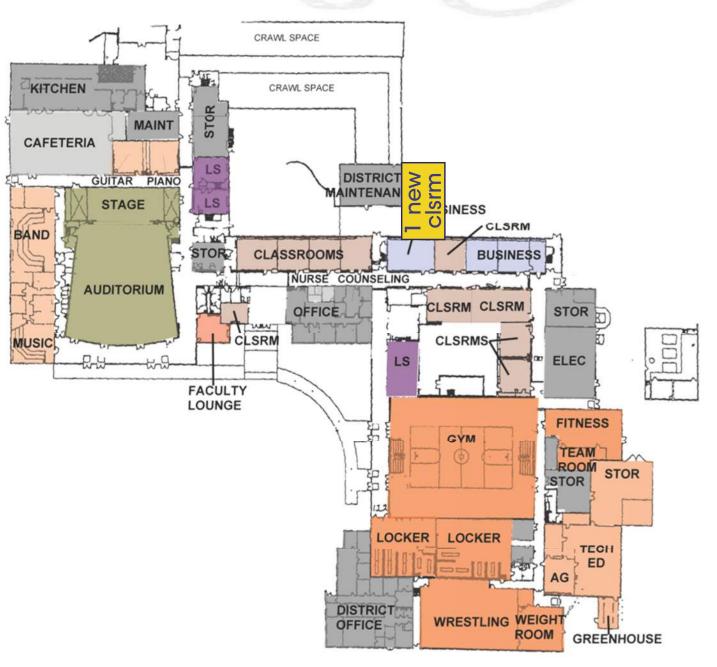


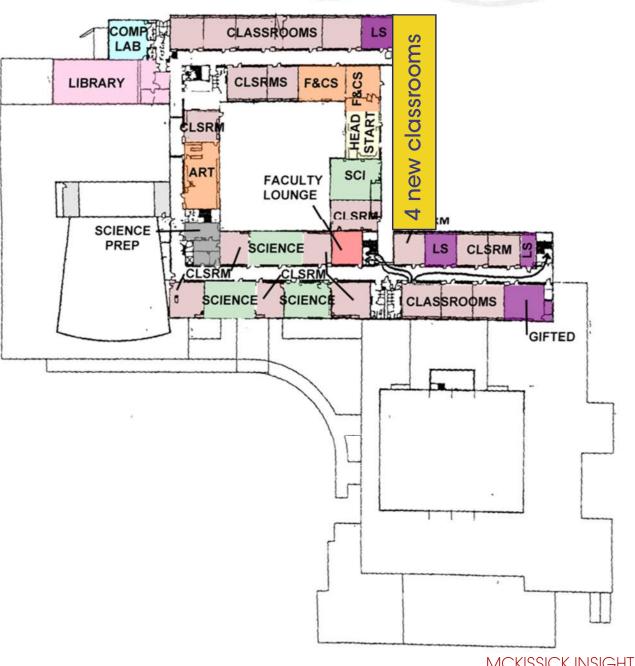


Option #6C: Close Southside and Standing Stone. Re-align Grades to K-4, 5-12



Projection 2019/20 5-12: 1164 K-4: 641





Two Methods

Method 1 – Establishing Attributes and Priorities for an Evaluation Calculation

Establishing Priorities for Evaluating Options

Collective Results

HASD Option Comparison Matrix: Weighted Priorities

(On a scale from 1-100, assign a number indicating its importance to you)

| | points | % |
|--|--------|------|
| One time first cost (based on taxpayer burden) | 9 | 9% |
| Annual ongoing funding commitment (implementation cost offset by indirect savings) | 13 | 13% |
| Factors affecting likelihood and speed of execution (referendum, etc.) | 10 | 10% |
| Issues affecting students directly | 39 | 39% |
| District flexibility, best use of land and built resources | 13 | 13% |
| Sustainability / Green Design | 10 | 10% |
| Improved Community Access to Facilities | | 7% |
| | | |
| | 100 | 100% |

Establishing Attributes & Weighing per Option

Collective Results

| | | | | | | | | OPTIONS | | | | | |
|---------|------------------------------|-------------|--------------|---------------------|-------------------------------------|-------------------------------------|--|-------------------------------------|--|--------------------------------------|---|---|---|
| | | | 1 | 2A | 2B | 3A | 3B | 4A | 4B | 5 | 6A | 6B | 6C |
| | HASD ATTRIBUTES CON | SIDERED | Status Quo | Realign Grades | Realign Grades and add CTC to HS | Close Southside & Realign Grades | Close St Stone, Add SS & Realign Grades | Close Southside & Realign Grades | Close St Stone, Add SS & Realign Grades | Close Southside & Add to St Stone | Close Southside and Standing Stone. Re-align Grades | Close Southside and Standing Stone. Re-align Grades | 6C Close Southside and Standing Stone. Re-align Grades |
| SS | Grade Structure | | K-5,6-8,9-12 | K-2, 3-5, 6-8, 9-12 | K-2, 3-5, 6-8, 9-12 | K-2, 3-6,7-12 | K-2, 3-6,7-12 | K-3, 4-6,7-12 | K-3, 4-6,7-12 | K-4, 5-8,9-12 | K-6, 7-12 | K-5, 6-12 | K-4, 5-12 |
| E | Existing Building Area Remai | ning | 381,016 SF | 381,016 SF | 381,016 SF | 320,745 SF | 302,500 SF | 320,745 SF | 302,500 SF | 320,745 SF | 242,229 SF | 242,229 SF | 242,229 SF |
| FEA | New Building Area | | | | | | 4,740 SF | | 14,220 SF | 12,640 SF | 22,120 SF | 12,640 SF | 6,320 SF |
| | Total Building Area | | 381,016 SF | 381,016 SF | 381,016 SF | 320,745 SF | 307,240 SF | 320,745 SF | 316,720 SF | 333,385 SF | 264,349 SF | 254,869 SF | 248,549 SF |
| | Total Area Change | | | | | - 60,271 SF | - 73,776 SF | - 60,271 SF | - 64,296 SF | - 47,631 SF | - 116,667 SF | - 126,147 SF | - 132,467 SF |
| | BUILDINGS USED | MAINTENANCE | | | | | | | | | | | |
| | Avoided Capital Maintenand | e | | | | - \$ 1,040,505 | - \$ 782,608 | - \$ 1,040,505 | - \$ 782,608 | - \$ 1,040,505 | - \$ 1,823,113 | - \$ 1,823,113 | - \$ 1,823,113 |
| | Total Number of Buildings | | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | | | |
| | FIRST COST | | | | | | | | | | | | |
| | Elementary Cost | | | | | | \$ 1,272,216 | | \$ 3,469,680 | \$ 3,084,160 | \$ 4,912,000 | \$ 3,016,000 | \$ 488,000 |
| | Secondary Cost | | | | \$ 540,000 | | | | | | | | \$ 1,542,080 |
| | Vocational Cost | | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| | Total Project Cost | | \$.0 | \$.0 | \$ 540,000 | \$.0 | \$ 1,272,216 | \$.0 | \$ 3,469,680 | \$ 3,084,160 | \$ 4,912,000 | \$ 3,016,000 | \$ 2,030,080 |
| | State Aid | \$ | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| ST | | % | 0.00 % | 0.00 % | 0.00 % | 0.00 % | 0.00 % | 0.00 % | 0.00 % | 0.00 % | 0.00 % | 0.00 % | 0.00 % |
| 200 | Local Effort | | \$ 0 | \$ 0 | \$ 540,000 | \$ 0 | \$ 1,272,216 | \$ 0 | \$ 3,469,680 | \$ 3,084,160 | \$ 4,912,000 | \$ 3,016,000 | \$ 2,030,080 |
| FIRS | Annual Debt Recovery Rate | 7.2% | \$ 0 | \$ 0 | \$ 38,880 | \$ 0 | \$ 91,600 | \$ 0 | \$ 249,817 | \$ 222,060 | \$ 353,664 | \$ 217,152 | \$ 146,166 |
| | AVERAGE SCORE: | | 4 | 4 | 3.56 | 4 | 2.96 | 4 | 1.17 | 1.49 | 0 | 1.54 | 2.35 |
| | WEIGHTED SCORE: | 8.6% | 0.34 | 0.34 | 0.31 | 0.34 | 0.25 | 0.34 | 0.1 | 0.13 | 0 | 0.13 | 0.2 |
| | ANNUAL COST | | | | | | | | | | | | |
| | Avoided Debt on Capital Mai | ntenance | | | | - \$ 74,916 | - \$ 56,348 | - \$ 74,916 | - \$ 56,348 | - \$ 74,916 | - \$ 131,264 | - \$ 131,264 | - \$ 131,264 |
| | Professional Staff Savings | | | | \$ 203,002 | - \$ 321,304 | - \$ 321,304 | - \$ 321,304 | - \$ 321,304 | - \$ 321,304 | - \$ 321,304 | - \$ 321,304 | - \$ 321,304 |
| | Support Staff Savings | | | | | - \$ 121,887 | - \$ 121,887 | - \$ 121,887 | - \$ 121,887 | - \$ 121,887 | - \$ 121,887 | - \$ 121,887 | - \$ 121,887 |
| | Food Service Impact | | | | | - \$ 35,661 | - \$ 35,661 | - \$ 35,661 | - \$ 35,661 | - \$ 35,661 | - \$ 35,661 | - \$ 35,661 | - \$ 35,661 |
| | Transportation Cost Impact | | | | | | | | | | | | |
| | Curricular Cost Impact - TBD | 1 | | | \$ 60,000 | | | | | | | | |
| | Operations/Maint. Existing | \$ 6.53/sf | | | | - \$ 393,515 | - \$ 512,639 | - \$ 393,515 | - \$ 512,639 | - \$ 393,515 | - \$ 906,154 | - \$ 906,154 | - \$ 906,154 |
| | Operations/Maint. New | \$ 5.65/sf | | | | | \$ 26,799 | | \$ 80,398 | \$ 71,464 | \$ 125,063 | \$ 71,464 | \$ 35,732 |
| <u></u> | Total Indirect Cost Impact | | | | \$ 263,002 | - \$ 947,284 | - \$ 1,021,040 | - \$ 947,284 | - \$ 967,442 | - \$ 875,820 | - \$ 1,391,208 | - \$ 1,444,806 | - \$ 1,480,539 |
| 000 | Debt Less Indirect Costs/Sav | | | | \$ 301,882 | - \$ 947,284 | - \$ 929,440 | - \$ 947,284 | - \$ 717,625 | - \$ 653,760 | - \$ 1,037,544 | - \$ 1,227,654 | - \$ 1,334,373 |
| NUAL | Annual Impact Year 20 | 3.0%/yr | | | \$ 529,352 | - \$ 1,661,069 | - \$ 1,629,779 | - \$ 1,661,069 | - \$ 1,258,359 | - \$ 1,146,373 | - \$ 1,819,340 | - \$ 2,152,700 | - \$ 2,339,831 |
| AN | Difference from Current Plan | | | | | | | | | | | | |
| | AVERAGE SCORE: | | 0.74 | 0.74 | 0 | 3.05 | 3.01 | 3.05 | 2.49 | 2.34 | 3.27 | 3.74 | 4 |
| | WEIGHTED SCORE: | 12.5% | 0.09 | 0.09 | 0 | 0.38 | 0.38 | 0.38 | 0.31 | 0.29 | 0.41 | 0.47 | 0.5 |

Establishing Attributes & Weighing per Option

Collective Results

| | | | | | | | OPTIONS | | | | | |
|-----|--|------------|----------------|-------------------------------------|-------------------------------------|--|-------------------------------------|--|--------------------------------------|---|---|---|
| | | 1 | 2A | 2B | 3A | 3B | 4A | 4B | 5 | 6A | 6B | 6C |
| | HASD ATTRIBUTES CONSIDERED | Status Quo | Realign Grades | Realign Grades and add CTC to HS | Close Southside & Realign Grades | Close St Stone, Add SS & Realign Grades | Close Southside & Realign Grades | Close St Stone, Add SS & Realign Grades | Close Southside & Add to St Stone | Close Southside and Standing Stone. Re-align Grades | Close Southside and Standing Stone. Re-align Grades | 6C Close Southside and Standing Stone. Re-align Grades |
| | EXECUTION | | | | | | | | | | | |
| | Speed of Implementation | 4.00 | 4.00 | 2.97 | 3.00 | 2.97 | 3.00 | 2.97 | 2.93 | 1.00 | 1.00 | 1.00 |
| | Number of Buildings | 1.07 | 1.03 | 1.07 | 2.03 | 2.93 | 2.07 | 2.90 | 2.90 | 3.93 | 3.93 | 3.93 |
| 3 | Community Sentiment | 3.50 | 2.33 | 3.08 | 2.17 | 1.83 | 2.17 | 1.58 | 2.00 | 1.67 | 1.33 | 1.25 |
| Ē | Minimal Disruption to District | 4.00 | 3.97 | 3.93 | 2.03 | 1.97 | 2.03 | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 |
| EYE | No Borrowing or Referendum Required | 4.00 | 4.00 | 3.00 | 4.00 | 2.93 | 4.00 | 2.00 | 3.00 | 1.00 | 3.00 | 3.00 |
| | AVERAGE SCORE: | 3.31 | 3.07 | 2.81 | 2.65 | 2.53 | 2.65 | 2.29 | 2.57 | 1.72 | 2.05 | 2.04 |
| | WEIGHTED SCORE: 9.6% | 0.32 | 0.3 | 0.27 | 0.26 | 0.24 | 0.26 | 0.22 | 0.25 | 0.17 | 0.2 | 0.2 |
| | STUDENT IMPACT | | | | | | | | | | | |
| | Preserves Existing Schools | 3.93 | 3.93 | 2.03 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 |
| | Busing Impact | 0.23 | 0.33 | 0.30 | 0.27 | 0.17 | 0.20 | 0.17 | 0.20 | 0.27 | 0.27 | 0.27 |
| | Educational Specifications Met | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| | Small Class Size | 4.00 | 4.00 | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 1.97 | 1.97 | 1.97 |
| | Progression Model Supported by 3rd Party Research | 1.80 | 2.00 | 2.40 | 2.40 | 1.80 | 2.40 | 1.60 | 2.00 | 1.33 | 1.00 | 0.83 |
| | Improves K-6 Program Offerings | 2.20 | 2.00 | 2.36 | 2.91 | 1.80 | 2.64 | 1.70 | 1.80 | 0.91 | 0.82 | 0.82 |
| | Improves 7-12 Program Offerings | 2.50 | 2.30 | 3.45 | 2.58 | 1.80 | 2.45 | 1.40 | 1.50 | 0.70 | 0.91 | 0.91 |
| | Improves Pre-K Program Offerings | 2.27 | 2.27 | 1.91 | 1.64 | 0.90 | 1.55 | 0.90 | 1.00 | 0.73 | 0.64 | 0.64 |
| T J | Minimizes School Transitions | 3.03 | 2.97 | 2.93 | 3.00 | 2.97 | 2.90 | 2.90 | 3.03 | 3.93 | 3.93 | 3.90 |
| M | Athletics: Variety & Participation | 0.30 | 0.30 | 0.27 | 0.17 | 0.13 | 0.17 | 0.13 | 0.17 | 0.07 | 0.07 | 0.07 |
| FMT | Other Grant Impact | 1.20 | 0.80 | 2.00 | 0.80 | 0.60 | 0.80 | 0.60 | 0.00 | 0.20 | 0.20 | 0.20 |
| | 21st Century Learning Support | 2.89 | 2.78 | 3.44 | 2.33 | 1.89 | 2.33 | 1.78 | 1.56 | 0.89 | 0.78 | 0.78 |
| | Improves Middle Level Learning | 2.20 | 2.50 | 2.50 | 2.20 | 1.70 | 2.10 | 1.70 | 1.80 | 0.64 | 0.64 | 0.64 |
| | AVERAGE SCORE: | 2.35 | 2.32 | 2.43 | 2.10 | 1.75 | 2.04 | 1.68 | 1.70 | 1.28 | 1.25 | 1.23 |
| | WEIGHTED SCORE: 38.7% | 0.91 | 0.9 | 0.94 | 0.81 | 0.68 | 0.79 | 0.65 | 0.66 | 0.5 | 0.48 | 0.48 |
| | FLEXIBILITY | | | | | | | | | | | |
| | Scalability with Enrollment Changes | 4.00 | 4.00 | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 2.00 | 2.00 | 2.00 |
| | Provides Swing Space | 4.00 | 4.00 | 4.00 | 3.00 | 2.00 | 3.00 | 2.00 | 3.00 | 1.00 | 1.00 | 1.00 |
| | Potential to Add Future Programs | 3.03 | 3.03 | 3.00 | 2.07 | 2.00 | 2.07 | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 |
| 2 | Potential for Resale of Closed Sites | 0.00 | 0.00 | 0.00 | 3.03 | 2.00 | 3.03 | 2.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| = | Potential for Reuse of Closed Sites | 0.00 | 0.00 | 0.00 | 2.97 | 1.03 | 3.00 | 1.03 | 3.00 | 2.00 | 2.00 | 2.00 |
| ž | Age & Cond of Remaining Bldgs | 0.00 | 0.00 | 0.00 | 0.07 | 0.07 | 0.07 | 0.07 | 0.07 | 0.07 | 0.07 | 0.07 |
| " | AVERAGE SCORE: | 1.84 | 1.84 | 1.83 | 2.36 | 1.68 | 2.36 | 1.68 | 2.34 | 1.51 | 1.51 | 1.51 |
| | WEIGHTED SCORE: 13.5% | 0.25 | 0.25 | 0.25 | 0.32 | 0.23 | 0.32 | 0.23 | 0.32 | 0.2 | 0.2 | 0.2 |

Establishing Attributes & Weighing per Option

Collective Results

| | | | | | | OPTIONS | | | | | |
|--|------------|----------------|-------------------------------------|-------------------------------------|--|-------------------------------------|--|--------------------------------------|---|---|---|
| | 1 | 2A | 2B | 3 A | 3B | 4A | 4B | 5 | 6A | 6B | 6C |
| HASD ATTRIBUTES CONSIDERED | Status Quo | Realign Grades | Realign Grades and add CTC to HS | Close Southside & Realign Grades | Close St Stone, Add SS & Realign Grades | Close Southside & Realign Grades | Close St Stone, Add SS & Realign Grades | Close Southside & Add to St Stone | Close Southside and Standing Stone. Re-align Grades | Close Southside and Standing Stone. Re-align Grades | 6C Close Southside and Standing Stone. Re-align Grades |
| SUSTAINABILITY / GREEN DESIGN | | | | | | | | | | | |
| Energy Use Reduction | 0.00 | 0.00 | 0.00 | 1.00 | 1.00 | 1.00 | 2.00 | 2.00 | 3.00 | 2.00 | 1.00 |
| LEED/Green Globes Potential | 0.00 | 0.00 | 0.03 | 0.13 | 0.03 | 0.13 | 1.00 | 1.00 | 1.07 | 1.07 | 0.10 |
| Student Walkability | 0.10 | 0.10 | 0.10 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.00 | 0.00 | 0.00 |
| Transportation Reduction | 1.03 | 0.10 | 0.10 | 0.23 | 0.13 | 0.17 | 0.17 | 0.17 | 0.30 | 0.30 | 0.30 |
| Embodied Energy Savings through Reuse of Existing Building | 4.00 | 4.00 | 4.00 | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 | 2.00 | 2.00 | 2.00 |
| AVERAGE SCORE: | 1.03 | 0.84 | 0.85 | 1.08 | 0.84 | 0.87 | 1.24 | 1.24 | 1.27 | 1.07 | 0.68 |
| WEIGHTED SCORE: 9.9% | 0.1 | 80.0 | 80.0 | 0.11 | 0.08 | 0.09 | 0.12 | 0.12 | 0.13 | 0.11 | 0.07 |
| IMPROVED COMMUNITY ACCESS TO FACILITIES | | | | | | | | | | | |
| Potential for Shared Community Services | 4.00 | 4.00 | 4.00 | 3.03 | 3.00 | 3.03 | 3.00 | 3.00 | 2.00 | 2.00 | 2.00 |
| Access to Performance Spaces | 4.00 | 4.00 | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 2.00 | 2.00 | 2.00 |
| Access to Full Sized Gymnasium | 4.00 | 4.00 | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 2.00 | 2.00 | 2.00 |
| Access to Playfields | 4.00 | 4.00 | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 2.00 | 2.00 | 2.00 |
| Opportunities for Cooperative Business | 2.25 | 2.63 | 3.00 | 2.67 | 2.00 | 2.17 | 1.83 | 1.83 | 1.17 | 1.17 | 1.17 |
| AVERAGE SCORE: | 3.65 | 3.73 | 3.80 | 2.94 | 2.80 | 2.84 | 2.77 | 2.77 | 1.83 | 1.83 | 1.83 |
| WEIGHTED SCORE: 7.2% | 0.26 | 0.27 | 0.27 | 0.21 | 0.2 | 0.21 | 0.2 | 0.2 | 0.13 | 0.13 | 0.13 |

Method 2 - Blind Committee Vote

| | | | | | | OPTIONS | | | | | |
|--|--------------|---------------------|-------------------------------------|---------------|--|---------------|--|-------------------|---|---|--|
| | 1 | 2A | 2B | 3A | 3B | 4A | 4B | 5 | 6A | 6B | 6C |
| | Status Quo | Realign Grades | Realign Grades and add CTC to HS | | Close St Stone, Add SS & Realign Grades | | Close St Stone, Add SS & Realign Grades | Close Southside & | Close Southside and Standing Stone. Re-align Grades | Close Southside and Standing Stone. Re-align Grades | 6C Close Southside and Standing Stone. Re-align Grades |
| | K-5,6-8,9-12 | K-2, 3-5, 6-8, 9-12 | K-2, 3-5, 6-8, 9-12 | K-2, 3-6,7-12 | K-2, 3-6,7-12 | K-3, 4-6,7-12 | K-3, 4-6,7-12 | K-4, 5-8,9-12 | K-6, 7-12 | K-5, 6-12 | K-4, 5-12 |
| 1st Place Votes (weight: | 7 | | | 6 | | | | 2 | | | 0 |
| 1st Place Votes (weight: 3 2nd Place Votes (weight: 2 | 2 | 7 | | 2 | 0 | 6 | 0 | 3 | 0 | 0 | 0 |
| 3rd Place Votes (weight: 1 | 7 | Ó | | 3 | ĭ | 1 | ĭ | 3 | Ö | ĭ | Ö |
| Total Votes | 16 | 8 | | 11 | 1 | 9 | 1 | 9 | 0 | 1 | 0 |
| TOTAL WEIGHTED VALUE | 32 | 17 | 0 | 25 | 1 | 19 | 1 | 18 | 0 | 1 | 0 |
| VOTING RESULTS | 1 | 5 | | 2 | 6 | 3 | 6 | 4 | 9 | 6 | 9 |

Comparing Methods

Priorities for Evaluating Options

Calculation of Collective Results Revealed

| | | | | | | | OPTIONS | | | | | |
|------|-----------------------------|--------------|---------------------|-------------------------------------|-------------------------------------|--|-------------------------------------|--|--------------------------------------|---|---|--|
| | | 1 | 2A | 2B | 3A | 3B | 4A | 4B | 5 | 6A | 6B | 6C 9 |
| | HASD ATTRIBUTES CONSIDERED | Status Quo | Realign Grades | Realign Grades and add CTC to HS | Close Southside & Realign Grades | Close St Stone, Add SS & Realign Grades | Close Southside & Realign Grades | Close St Stone, Add SS & Realign Grades | Close Southside & Add to St Stone | Close Southside and Standing Stone. Re-align Grades | Close Southside and Standing Stone. Re-align Grades | 6C Close Southside and Standing Stone. Re-align Grades |
| Т | | K-5,6-8,9-12 | K-2, 3-5, 6-8, 9-12 | K-2, 3-5, 6-8, 9-12 | K-2, 3-6,7-12 | K-2, 3-6,7-12 | K-3, 4-6,7-12 | K-3, 4-6,7-12 | K-4, 5-8,9-12 | K-6, 7-12 | K-5, 6-12 | K-4, 5-12 |
| _ | RUMMARY | | | | | | | | | | | |
| | SUMMARY # OF FACTORS 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| | First Cost 8.69 | 0.34 | 0.34 | 0.31 | 0.34 | 0.25 | 0.34 | 0.1 | 0.13 | 6 | 0.13 | 0.2 |
| | Annual Cost 12.59 | | 0.09 | 0.01 | 0.38 | 0.38 | 0.38 | 0.31 | 0.29 | 0.41 | 0.47 | 0.5 |
| | Execution 9.69 | | 0.3 | 0.27 | 0.26 | 0.24 | 0.26 | 0.22 | 0.25 | 0.17 | 0.2 | 0.2 |
| | Student Impact 38.79 | 6 0.91 | 0.9 | 0.94 | 0.81 | 0.68 | 0.79 | 0.65 | 0.66 | 0.5 | 0.48 | 0.48 |
| | Flexibility 13.59 | 0.25 | 0.25 | 0.25 | 0.32 | 0.23 | 0.32 | 0.23 | 0.32 | 0.2 | 0.2 | 0.2 |
| | Sustainability / Green 9.99 | 6 0.1 | 0.08 | 0.08 | 0.11 | 0.08 | 0.09 | 0.12 | 0.12 | 0.13 | 0.11 | 0.07 |
| | Improved Community 7.29 | 0.26 | 0.27 | 0.27 | 0.21 | 0.2 | 0.21 | 0.2 | 0.2 | 0.13 | 0.13 | 0.13 |
| ARY | WEIGHTED AVERAGE | 2.27 | 2.23 | 2.12 | 2.43 | 2.06 | 2.39 | 1.83 | 1.97 | 1.54 | 1.72 | 1.78 |
| SUMM | RANKING | 3 | 4 | 5 | 1 | 6 | 2 | 8 | 7 | 11 | 10 | 9 |

Comparing Method Results

| | | | | | OPTIONS | | | | | |
|--------------|---------------------|-------------------------------------|---------------|--|---------------|--|-------------------|---|---|---|
| 1 | 2A | 2B | 3A | 3B | 4A | 4B | 5 | 6A | 6B | 6C |
| Status Quo | Realign Grades | Realign Grades and add CTC to HS | | Close St Stone, Add SS & Realign Grades | | Close St Stone, Add SS & Realign Grades | Close Southside & | Close Southside and Standing Stone. Re-align Grades | Close Southside and Standing Stone. Re-align Grades | Close Southside and Standing Stone. Re-align Grades |
| K-5,6-8,9-12 | K-2, 3-5, 6-8, 9-12 | K-2, 3-5, 6-8, 9-12 | K-2, 3-6,7-12 | K-2, 3-6,7-12 | K-3, 4-6,7-12 | K-3, 4-6,7-12 | K-4, 5-8,9-12 | K-6, 7-12 | K-5, 6-12 | K-4, 5-12 |

Blind Vote

| 32 | 17 | 0 | 25 | 1 | 19 | 1 | 18 | 0 | 1 | 0 |
|----|----|---|----|---|----|---|----|---|---|---|
| 1 | 5 | | 2 | 6 | 3 | 6 | 4 | 9 | 6 | 9 |

Option Evaluation Matrix

| 2.27 | 2.23 | 2.12 | 2.43 | 2.06 | 2.39 | 1.83 | 1.97 | 1.54 | 1.72 | 1.78 |
|------|------|------|------|------|------|------|------|------|------|------|
| 3 | 4 | 5 | 1 | 6 | 2 | 8 | 7 | 11 | 10 | 9 |

Next Steps

Next Steps

PHASE 3

- District Tasks
 - Consider Accommodation of New Programs (ex. CTC)
 - Compare Advantages and Disadvantages of Preferred Options
 - Select Final Option
- McKissick Tasks
 - Adjust and Refine Final Option

Schedule

Phase 3, Option Refinement

February 21 March 12 March 19

April 9

Stakeholder Input Session: Option Review (5:30) (optional)

Review with Board Sub-Committee (5:30)

Final Board Presentation (6:30)

Phase 3, Final Master Action Plan Report

Board Review & Closeout